Pains and Gains: Conquering Healthcare's

Payment Woes April 2024

With so much to offer in convenience and cost savings, digital payments transformation is a sound prescription for healthcare payment pains.





financial health. As digital transformation continues to make its way into everyday life, the healthcare industry is increasingly ready to explore its potential. Innovators across the industry

Some of the healthcare industry's most pressing operational pain points arise from

inefficient and outdated payments and claims processes that threaten the industry's

are tackling inefficiencies and improving patients' experiences — one payment at a time. While digital payments can profoundly improve the healthcare industry — from patient experiences to operational efficiencies — they also face resistant challenges,



PYMNTS Intelligence interviews Misty Meraz, Vice President, Healthcare and Public Sector Payment Solutions at Elavon, on how healthcare organizations can improve patient collections by adopting an omnichannel payments strategy.

the solutions for which are neither easy to implement nor industry-standard.

While tasked with caring for our collective health, the healthcare industry is in need of relief for a condition of its own: a payments ecosystem rife with inefficiencies that have detrimental impacts not just on organizations but also on the quality and cost of patient experiences. Digital payments offer a solution, but as digital transformation sweeps across other industries, healthcare continues to move at a more reluctant pace, with traditional payment methods and processes still deeply rooted

within the industry. Embracing operational change in this arena is also complicated by some stubborn obstacles, even if the remedy is well worth it in the end. Healthcare's Payments Affliction Digital Remedies for Payment Pain Points No Easy Cure: Obstacles to Digital Payments Integration in Healthcare An Insider on Optimizing Healthcare Collections With Digital Payment Strategies • A Holistic Approach to Digital Payments Transformation in Healthcare

Some of the healthcare industry's most pressing operational pain points arise from inefficient and outdated payments and claims processes that threaten the industry's financial health.

Healthcare's cash flow pain points are incapacitating. More than half of healthcare payment leaders describe

84% efficiency of these processes is vital to the success of their organizations. However, just 53% report adequately

automating payment workflows. This discrepancy shows that a substantial share of the industry still relies on manual, error-prone processes despite widespread acknowledgment of their negative impact on operational success. Against this backdrop, modernizing payments infrastructure offers a clear way forward. Payment and claims inefficiencies are draining healthcare resources.

outdated AR processes.

financial losses from

of healthcare leaders report

Healthcare's dependency on paper inhibits timely collections.

and improve financial forecasting. **Digital Remedies for Payment Pain Points**

As digital transformation continues to make its way into everyday life, the healthcare industry is

increasingly ready to explore its potential. Innovators across the industry are tackling inefficiencies

installment plans is a major win for patient convenience — and for administrative efficiency. Within the new platform, healthcare businesses can set up and manage recurring payment schedules by entering the amount

card saved on file until the balance is paid.

Weave injects patient convenience into the payment process.

yearly in healthcare due to **payment** and claims

payments puzzle.

omnichannel payments strategy.

is wasted

"Weave is committed to making it easier for healthcare providers to process and collect payments," said Branden Neish, chief product and technology officer at Weave. "With payment plans, businesses can streamline recurring payments, which is a vital component of efficient cash flow management and elevated customer satisfaction."

patient-friendly service. Al takes aim at healthcare's financial waste. Waystar and Meditech recently partnered to leverage artificial intelligence (AI) and advanced analytics to streamline the financial operations of healthcare organizations. The collaboration hopes to slash the estimated \$760 billion-\$935 billion in annual wasteful healthcare spending. By automating payment workflows and enhancing claims and billing accuracy, the partnership's offerings lower operational costs for providers — setting the stage for a leaner, more financially

offers a glimpse at ways specialized healthcare settings can enhance operational efficiency and patient experience through customized digital payment platforms.

No Easy Cure: Obstacles to Digital Payments Integration in Healthcare While digital payments can profoundly improve the healthcare industry — from patient experiences to operational efficiencies — they also face resistant challenges, the solutions for which are neither easy to implement nor industry-standard.

Cybersecurity risks pose hurdles to healthcare's digital payments

security into the industry's latest pain point. According to a recent global healthcare cybersecurity study, 78% of professionals in the industry said their organizations experienced a minimum of one cybersecurity incident over the last year. More than 60% of respondents reported a moderate or substantial impact on care delivery. These incidents expose some of the inherent risks of digital

For some industry leaders, the obstacle is not so much security per se as it is patient perceptions. Even as the healthcare industry is looking to leverage the advantages of digital payments, 26% of healthcare professionals report that patient resistance remains a key roadblock to doing so, with data security coming in second at 21% and costs at 20%. Understanding and aligning with patient expectations is a must for the industry — not only to facilitate the transition to digital payments but also to ensure that these technologies reinforce rather than erode patient trust.

other consumer activities, so giving patients a variety of payment channels increases their likelihood of paying as well as their satisfaction with the provider." Misty Meraz Vice President, Healthcare and Public Sector Payment Solutions Elavon.

upward of 255% since 2006. More than half of today's consumers have a \$1,000 deductible or higher — with many considering a deductible of \$500 already burdensome. "These higher deductibles and other out-of-pocket costs create financial challenges for patients, which also affect healthcare providers," Meraz said. "The burden to collect from patients is a growing

Consumer payments have doubled since 2012, she said, and insurance deductibles have increased

payment or discuss a financial plan. This should be added as part of the scheduling process, along with a patient estimate, according to Meraz. 2. Enact a Culture of Change

Management can start by hosting information sessions for staff to explain why this is

managers to identify questions and objections that may arise and how to deal with them.

important for both the hospital and the families served. Role-play training can allow

Meraz said investment in technology to offer patients a better healthcare payment experience is essential to improve not just their likelihood of paying but also their satisfaction with the provider. She advises streamlining workflow processes by using realtime electronic health record (EHR) integration. "Staff can offer patients multiple payment types, including recurring payments, while integrate into a single secure platform."

hospitals and health systems have experienced a notable increase in patients making payments through their bank's bill-pay service," she said. Ways to enhance billing capabilities can include designing statements to make them more patient-friendly, offering QR codes for payments, and implementing an interactive voice response (IVR) system to allow consumers to submit payments conveniently and securely

Given that patients rely on a variety of devices and channels, she observed, many providers choose to

"Prompt patient-responsibility cost communication is key. Creating engagement while patients are

in front of staff or providing post-care tools such as portals and IVRs will help to push the burden of

collection to the front of the revenue cycle, where it will most likely be collected, in lieu of waiting

options are within reach, entrenched industry practices, security hurdles and patient hesitancy

remain particularly durable obstacles. The increasing magnitude of cybersecurity attacks on the

industry adds a significant layer of complexity. In large part, the slow pace of digital adoption thus far

Democratize access to digital healthcare payment resources: Launch digital literacy initiatives

barriers to adoption and provide examples from other healthcare settings where these programs

encourage adoption, especially among older demographic groups who might be intimidated by

to educate patients and train staff on digital payment options. Proactively address common

led to an uptick in the use of digital payments. This can help ease patient resistance and

reflects the industry's need for a thoughtful transition strategy — one that safeguards patient trust

and privacy while introducing next-generation payment solutions. If executed strategically, it will

employ an omnichannel payment strategy to make it as easy as possible to accept consumer

healthcare begins with a better understanding of patient

until the end, which increases the likelihood of write-offs," she concluded.

drive operational efficiency and better patient experiences.

transparency in the billing process.

details and personalized care plans.

PYMNTS Intelligence prescribes the following actionable roadmap:

Payments Transformation in Healthcare Healthcare faces a multibillion-dollar dilemma: While streamlined, efficient and modern payment

and consistent. Develop Al-driven predictive billing models: Leverage Al to analyze anonymized historical patient billing data and current treatment trends to provide much more accurate cost estimates at scale. These models should integrate with patients' digital health profiles and include privacy

cybersecurity infrastructure that incorporates AI and machine learning (ML) for advanced threat detection in real time. Adopt a zero-trust architecture that verifies every access request, regardless of origin. Aligning cutting-edge cybersecurity measures with the innovative potential of digital payments transformation positions the healthcare industry to create a secure payments environment that fosters trust and confidence among patients and partners — and dramatically improves revenue

66 Digital payments present a major opportunity for today's

tools and payments solutions tailored to their business needs,

demand for fast, secure payment options and to support

including from American Express, to streamline back-end

healthcare businesses — both to deliver on patients' increasing

operations. Healthcare organizations can use cutting-edge, digital

• Embed adaptive cybersecurity measures tailored for the unique needs of healthcare: Design

processes, get paid fast, and ensure smooth transactions for suppliers and patients alike." Chris Lolli Vice President and General Manager

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Healthcare's Payments Affliction

payment and claims processing delays as a threat to operations, and 80% are convinced that improving the

Eighty-four percent of healthcare organizations report financial losses stemming from cumbersome accounts receivable (AR) processes. Not surprisingly, 85% acknowledge the crucial need to revamp their payment experiences to curb the time and drain on resources required by current systems. With the overwhelming majority identifying the issue as mission critical, these inefficiencies call for urgent intervention.

Digital transformation is long underway in other industries, yet 69% of healthcare providers still depend on paper statements for patient payment communications. This anachronism exacerbates the challenge of timely patient collections, which nearly half of providers identify as their primary concern in revenue cycle management. The continued reliance on paper represents a missed opportunity to capitalize on the vast potential of digital payment innovations to stabilize revenue

Healthcare experience platform Weave's recent launch of payment \$760B-\$935B due, first billing date and the number of months over which payment is to be spread. Payments are then charged automatically to the patient's selected

and improving patients' experiences — one payment at a time.

inefficiencies. The launch comes on the heels of a series of other payment solutions Weave has introduced recently for patients, including automated clearing house (ACH) direct debit payments earlier this year. This method allows patients to pay directly from their bank accounts, offering an additional option for

fast and seamless transactions. The result of all these innovations is a potentially significant

reduction in administrative overhead linked to healthcare claims and a commensurate boost to

optimized healthcare industry. Planet DDS takes the sting out of healthcare payments. With Cloud 9 Pay, Planet DDS is showing the healthcare industry that adopting digital payments can be as easy and painless as a routine checkup, even in specialized healthcare domains. Offering tapto-pay, contactless payments and turnkey payment card industry (PCI) compliance, the solution

shift. Just as healthcare is warming up to the age of digital payments, cyberthreats are turning data

payments transformation and underscore the criticality of robust cybersecurity measures to protect both sensitive patient data and the integrity of healthcare payment systems. Patient buy-in is still a missing piece in healthcare's digital

An Insider on Optimizing Healthcare **Collections With Digital Payment** Strategies

PYMNTS Intelligence interviews Misty Meraz, Vice President, Healthcare and Public Sector Payment

Solutions at *Elavon*, on how healthcare organizations can improve patient collections by adopting an

Healthcare is influenced by the same omnichannel forces as

In recent years, healthcare providers have had to adapt to a significant change — one that has nothing to do with medicine,

"The change has to do with the major shift in patient financial responsibility, driven largely by

modification to reimbursement models," Meraz told PYMNTS Intelligence in a recent interview.

technology or aging baby boomers, however.

more concern is that 64% of patient balances are unpaid."

the process.

3. Invest in New Technology

improving payment collection processes, as follows: 1. Create Better Patient Communication Because patients indicate they want to know upfront about their financial obligations, she

said, the hospital or health system should focus on ways to provide the information earlier in

Creating frontline staff to greet patients as well as focus sooner on financial engagement

increases the opportunity to answer questions about financial responsibility and secure

concern for providers, with 73% reporting it takes 30-plus days to collect from a patient. Of even

Meraz said Elavon recommends a five-pronged strategy for

Requesting payment at the time of service can be big shift for frontline staff, so it is important to invest time in educating them on the value of making this change.

leveraging management and analytic tools," she explained. "This allows your systems to 4. Implement Detailed Performance Tracking Meraz said that both setting objectives and measuring key outcomes of new programs, processes and technologies are critical to making them successful.

"The hospital or health system can develop detailed reporting and metrics to analyze

performance. In addition, you can uncover additional collection opportunities."

collection rates and identify trends, opportunities or challenges," she said. "Supervisors and

managers can highlight at-risk areas of collection opportunity to motivate staff to improve

As with other industries such as retail and hospitality, Meraz noted, healthcare consumers

gravitate to self-service payment channels such as digital wallets, recurring automatic

payments, and mobile and phone payments. These channels offer consumers greater

"A significant number of payments are submitted through patient portals today, and

convenience and enable providers to electronically process and automatically reconcile

by phone. According to Meraz, improving the payment experience in

behaviors, wants and needs.

payments.

payments.

5. Provide Multiple Payment Channels and Options

A Holistic Approach to Digital

modern payment technologies. • Innovate digital-first patient communications: Utilize an integrated platform that combines text messages, email and mobile app notifications to deliver real-time updates on payment status, reminders and easy payment portal access. This platform should seamlessly sync with healthcare providers' existing EHR systems, ensuring that patient communications are personalized, secure

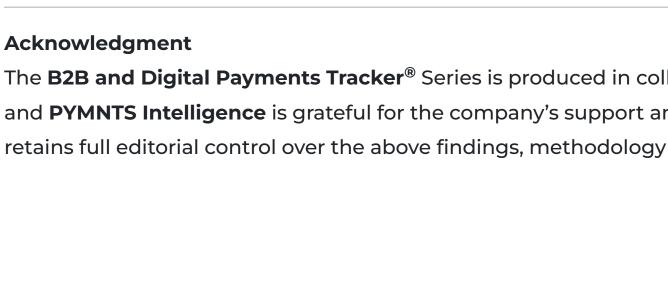
controls and data security measures that are clearly outlined and adhered to, ensuring trust and

• Build a holistic digital health wallet for patients: Capitalize on the trend that already sees 39% of

consumers storing their health insurance cards in digital wallets by developing a comprehensive

digital health wallet that not only stores payment information but also integrates EHRs, insurance

cycle management.



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